

XL Projects Update

Reporting Period from 9/23/23 - 10/6/23

Priority	Project Name	Overall	Cost	Schedule	Performance	Resources	Project Status Notes	Current Stage	Costs	Start Date	Go Live Date	Est. End Date	Project Executive	Project Manager	Business Owner	Technology Owner
1	Omni: Vision Program (Point of Service)	Yellow	Green	Yellow	Yellow	Green	After 2 weeks of full support, the program is slowly ramping down store 1 go-live hypercare. There has been one set of defect fixes deployed to the store and subsequent ones are planned for minimal impact to the store. This week, the program will be conducting a design and dependency mapping workshop to align on the program enhancement release schedule	Implement	\$144,800,555	1/1/18	6/30/23	12/31/24	Tom W.	Blaise B.	Andy K.	Gary D.
2	Product: Project Accelerate (IPR)	Green	Green	Green	Green	Green	> Successfully completed the final cross dock go-live (GA/TX) on 9/24, as planned > Hypercare in progress, which extends through the end of November > OCM and training on track, per plan > On track to close project by EOY	Implement	\$13,563,928	10/1/20	10/1/23	12/31/23	Dan N.	Cory L.	Dan N.	Jason B.
3	Customer Experience Value Stream (CXVS) Program	Red	Red	Red	Yellow	Green	> Program is Red due Universal List 2.0 and End To end Order tracking projects. > Please refer to the separate CXVS Projects section of this report for more information on the status of component projects.	Implement	--	2/15/21	TBD	11/30/24	Steve F.	Miguel M.	Jason D.	Chris C.
4	People Care: KC Platform Migration	Green	Green	Green	Green	Green	> Worked with IBM to have U.S. based leaders sent to off-shore sites in both Romania and India to increase the Sprint work efficiency. > The team is working with a 3rd-party vendor, Onix, to facilitate the implementation of the new platform's search engine, AWS Kendra. > Sprint Three, a two-week sprint, started on Sep 28.	Research Plan	\$6,586,294	6/6/22	TBD	TBD	Chris B.	Richard T.	Tony C.	Aaron G.
5	DT-TR Program	Green	Green	Green	Green	Green	> M365, New Appointments Service, HRIS Cutover, Private and Label Credit Card are overall green. > M365 remains yellow for schedule as continues with Plan phase. > Dropship went back to green due to budget re-baselining. > New Appointments Service went back to green since budget rebaselining. > TR Private Label Credit Card is in Implement phase activities. > Interim Service Desk, pre-launch activities. > 3 projects have not started. > Please refer to the separate DT-TR Projects section of this report for more information on the status of component projects.	Plan	--	8/8/22	TBD	TBD	Christian R.	Christina S.	Justin R.	Christina S.
6	IT Operational Readiness (ITOR) Program	Yellow	Green	Green	Yellow	Green	> Overall program is Yellow. Three projects are Yellow & remaining are Green. > Cloud Migration & Data Center 3yr MVP remain Yellow but making progress to close scope definition\cost issues. Get to Green plan is to define scope followed by funding and change request by 10/13 > Newly Yellow this week is Teams VoIP due to a miss in cost in FJW, delaying onboarding of vendor to refine implementation plans. Get to Green plan is CFO approval of cost and refined plan from vendor by 10/27.	Implement	--	10/1/21	TBD	12/31/23	Gary D.	Shirley R.	Beverly W.	Wayne H.

Other Above The Line Projects Update

Reporting Period from 9/23/23 - 10/6/23

Priority	Project Name	Overall	Cost	Schedule	Performance	Resources	Project Status Notes	Current Stage	Costs	Start Date	Go Live Date	Est. End Date	Project Executive	Project Manager	Business Owner	Technology Owner
7	Omni: Pit Pass (Journey Tracker, UL 1)						Project is Closed.	Completed	\$10,150,000	1/1/21	9/28/22	6/30/23	Tom W.	Cheryl C.	Steve F.	Chris C.
8	SBS: Project Imagine						Project went live in TXH on 03/13/2023. MNM 5 store expansion will kickoff on 10/5. Working with TXH to finalize kickoff date. Meeting is scheduled for the PT support launch in snow regions on 10/4. Work Step survey launch is scheduled for 10/3. Imagine leaders will conduct store interviews on recruiting best practices 10/9. Continuing efforts around Dual Senior implementation.	Implement	\$601,455	2/15/21	3/13/23	1/18/24 12/31/24	Allissa W.	Krystal K.	Allissa W.	Aaron G.
9.01	RMOQ: Bay Utilization - Pilot (CLOSED)						Project is Closed.	Completed	\$1,806,920	11/7/21	TBD	8/28/23	Mark S.	Krystal K.	Cliff M.	Darren A.
9.02	RMOQ: Bay Utilization – Pilot 2.0						Meeting scheduled with IT leadership on 10/6. Meeting scheduled with CFO on 10/10. Planning to attend the 10/24 EPSC. Team is working on areas of interest, waste elimination, Crew Time planning and workflow.	Study	\$235,545	8/28/23	TBD	TBD	Steve D.	Krystal K.	Cliff M.	Darren A.
10	Product: Treadwell Worn Tire (CLOSED)						Project is Closed	Completed	\$1,467,059	3/31/21	8/2/22	1/31/23	John B.	Richard S.	Josh S.	Aaron G.
11	Finance: PayPal integration to Web - Hybrid Process (CLOSED)						Project is Closed.	Completed	\$888,365	3/1/21	11/10/22	1/13/23	Andrew H.	Chris S.	Steve F.	Jim F.
12	Finance: Upgrade PED Devices						> Working with Asset Management/AP for continued work-up of micro-billing to stores for PEDs units and deployment services and other financial closing tasking. > Performing clean-up of leftover MX915s not reported by stores. > On-Track to Close the Close Stage on 10/31/23.	Implement Close	\$2,584,530	1/24/22	2/28/23	10/31/23	Andrew H.	Craig T.	Jim F.	Jim F.
13	Fleet: Driver Mobile App						> Go Live completed 09/28/2023	Implement	\$561,391	10/18/21	9/22/23 10/6/23	11/30/23	Christian R.	Shawn B.	Chris A.	Justin R.
14	SBS: Your OnDemand Data Analytics (CLOSED)						Project is Closed.	Completed	\$1,612,868	1/18/22	1/13/23	5/12/23	Allissa W.	Richard S.	Taylor W.	Erica L.
15	Omni: Customer360 Phase 2 (CLOSED)						Project is wrapping up formal closure activities.	Completed	\$4,273,566	6/1/21	2/28/23	6/30/23	Chris C.	Miguel M.	Kevin F.	David C.
16.01	IT: SAP AWS Migration						> Wave 2a ECC stage migrated to AWS on 9/24. Hypercare completed. > Wave 2a ECC Production Migration planned for 10/22. Preparation in progress.	Implement	\$11,853,307	9/6/22	4/2/23 4/4/24	6/17/24	Wayne H.	Dinesh N.	Abhay J.	John N.
16.02	IT: SAP Transactional Archiving						> SOW redlining was completed and all required contracts have been signed. > Reviewed project schedule and aligned on go-live date of mid-February, 2024. > Project Kick-Off Meeting being scheduled for 10/6.	Research	\$672,009	7/1/22	TBD	TBD	Wayne H.	Dinesh N. Tracy M.	Abhay J.	John N.
16.03	IT: SAP Modernization Strategy						> Project has been placed on hold and will not be executed for 2023. Will be considered for 2024 portfolio.	Research	\$12,398	4/3/23	TBD	TBD	Wayne H.	Dinesh N.	Abhay J.	John N.
17	Real Estate: Facilities and Equipment Corrective Maintenance						Project Closure activities in process.	Close	\$504,047	8/1/22	TBD	10/31/23	Bruce F.	Nicholas P.	George G.	Aaron G.
18	People Care: Executive Health Tracker Tool						Project Closed	Close	\$485,111	7/11/22	6/26/23	9/1/23 10/6/23	Chris B.	Richard T.	Cameron S.	Aaron G.
19.01	Product: Washington MDC						> Working to lease signing by November > Meetings scheduled with Finance & Legal for entity creation.	Research	\$6,516,151	8/1/22	TBD	TBD	Scott S.	Nicholas P.	David D.	Abhay J.
19.02	Product: Colorado MDC						> Working to lease signing by November > Meetings scheduled with Finance & Legal for entity creation.	Research	\$6,516,151	8/1/22	TBD	TBD	Scott S.	Nicholas P.	David D.	Abhay J.
20	Finance: Icertis Contract Management						> Phase 2 SSO went live May 15th. > PMO support not needed for the remainder of Phase 2. > Project targeted to close by end of October.	Implement Close	\$377,918	10/25/22	12/30/22	10/31/23	Scot M.	Mahesh B.	Tamara D.	Jay W.
21	SBS: Promise Time 1.0 Assessment and Design Implementation						> Live in 40 store test as of Monday, Sept 11th and working through hypercare support. > Completed modified requirements and design for manual promise time entry in Legendary Point-Of-Sale Client > Next set of store rollouts targeted for 1/9/2024.	Implement	\$1,684,716	12/23/21	9/11/23	4/20/24 4/30/24	Allissa W.	Cheryl B. Tracy M.	Andy K.	Aaron G.
22	Finance: Payment-Implement Auth/Capture						Project On Hold	Study	--	1/30/23	TBD	TBD	Andrew H.	TBD	Lisa S.	Jim F.

Other Above The Line Projects Update

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23	Store Ops: Go-See Audit and CTAs						> Received ROM estimates from Microsoft & Zebra for software development > Conducted meeting with KC Migration project team to confirm there are no redundancies in requirements > Finalizing project charter details > Developing stage gate presentation and FJW for Study exit	Study	\$377,983	8/2/23	TBD	TBD	Rob W.	Tracy M.	Cliff M.	Darren A.
24.01	Product: Treadwell EV and Display						>Project in Dev / QA >MuleSoft into QA 10/11 >Personas into QA 10/11 >Rolling Resistance into Dev 10/11	Implement	\$1,404,765	1/2/23	12/19/23	1/26/24	John B.	Richard S.	Josh S.	Erica L.
24.02	Product: Treadwell Store Improvements						>Project in Close >Fix for defect found in Hypercare into prod 10/3 >Begin financial / project close out	Implement Close	\$576,044	1/23/23	9/12/23	10/27/23	John B.	Richard S.	Josh S.	Erica L.
24.03	Product: Treadwell Fleet						Project updates will begin once project officially begins and starts reporting cadence.	Intake	--	4/1/24	TBD	TBD	John B.	Richard S.	Josh S.	Aaron G.
25	RMOQ: Store Equipment Maintenance						> Project is Cancelled. > Future efforts will pursue consolidating this effort into a future HANA migration project. The understanding was that this would be part of the HANA project Research Stage.	Study (Cancelled)	--	1/1/23	n/a	n/a	Mark S.	Nicholas P.	Charles W.	Darren A.
26	Fleet: Field Service Implementation						> Elaboration of key Study phase activity is pending leadership decision on the priority of this project. As we get clarity, will re-baseline this project accordingly. > There is a presentation scheduled for week of 10/2 to senior leadership - draft PSC deck in support of the meeting is being developed.	Study	--	7/27/23	TBD	TBD	Chris A.	Mahesh B.	Chad E.	Dan B.
27	Real Estate: Energy Management System (CA Compliance)						Project is Cancelled (Instead, it is to be executed as Enhancement).	Study (Cancelled)	--	5/1/23	n/a	n/a	George G.	Christopher B.	Nicholas B.	Aaron G.
28	Fleet: BOPIS for Fleet (B2I)						Project updates will begin once project officially begins and starts reporting cadence.	Intake	--	10/16/23	TBD	TBD	Chris A.	TBD	Chelsey L.	Dan B.
29	People Care: iCIMs Interview Scheduling Automation						Project is Cancelled	Intake (Cancelled)	--	6/5/23	n/a	n/a	Chris B.	Noel S.	Richard G.	Aaron G.
30	Product: Merchandising and Assortment Planning						Week 4 of Merchandising Financial Planning discovery / design sessions completed. Wrapping up integration Discovery SOW and OCM SOW.	Research	\$15,269,079	5/26/23	TBD	TBD	James B.	Shawn B.	Adam T.	Craig B.
31	SBS: Tire Price Elasticity						Resolved SAP load concerns. Reviewed POS load capabilities and determined that Parker Avery's file is within load limits. Continue development on remaining files on schedule and testing in progress. Parker Avery file development and testing is on track.	Implement	\$1,640,387	3/3/23	TBD	12/29/23	Allissa W.	Krystal K. Dea G.	Keith M.	Erica L.
32	Payment: BNPL Integrated Service (Synchrony)						Project updates will begin once project officially begins and starts reporting.	Intake	--	3/1/24	TBD	TBD	Andrew H.	Susan H.	Jim F.	Jim F.
33	Fleet: Portal Update						> Sprint 3 continues with target date of 10/13. > Requirements for the 2 MuleSoft API's are in development. > Continuing Development of Single Sign On requirements before connecting with vendors.	Plan Implement	\$1,137,546	6/5/23	TBD	TBD 3/1/24	Christian R.	Mahesh B.	Chris A.	Dan B.
34	SBS: AI for Adjustments						Project deferred to 2024.	Intake	--	1/15/24	TBD	TBD	Keith M.	TBD	Keith M.	Aaron G.

Vision Workstreams Update

Reporting Period from 9/23/23 - 10/6/23

Priority	Workstream Name	Overall	Cost	Schedule	Performance	Resources	Project Status Notes	Current Stage	Costs	Start Date	Go Live Date	Est. End Date	Project Executive	Project Manager	Business Owner	Technology Owner
1.01	Omni: Vision – OmniPOS						Delivered Store 1 defect fixes. Working on CD10.2. Continuing to work on Mobile for an 11/3 delivery. On site this week for Year End Planning Workshop. New version of CO#6 CCB slides submitted.	Implement	See Program total	7/7/21	--	1/2/24 1/31/24	Tom W.	Dylan K.	Andy K.	Deryl H.
1.02	Omni: Vision – Payments						T+/CEJ Hotfix # 5 delivered last Tuesday. CEJ moved to Prod 9/30. T+ is in QA and GK to provide way to remove new PIN pad form for remote DT testing. T+ multi-store service FC needs to be completed ASAP.	Implement	See Program total	12/31/20	--	8/30/24	Tom W.	Charles F.	Andy K.	Deryl H.
1.03	Omni: Vision – POS Browse						Working thru Store 1 Exit requirements as they are provided and as various dependencies are delivered. Engaging with Omni web and UX teams to transition backlog mgmt., dev team and testing activities to web ownership.	Implement	See Program total	7/26/21	--	4/1/24	Tom W.	Leo R.	Andy K.	Deryl H.
1.04	Omni: Vision – Work Order Management						Team focused on build, defect fixes, deployments, and automation & performance engineering. From WOM Build side: Sprint 23 was completed on 9/29, and sprint 24 will start from 10/2, ending on 10/16.	Implement	See Program total	8/16/21	--	2/29/24	Tom W.	Jonathan R.	Matt P.	Deryl H.
1.05	Omni: Vision – CVM						Store 1 exit items are still in dev in progress. Focus for this week is around backlog items and making sure CVM is ready for the Year-End Planning Workshop.	Implement	See Program total	7/16/21	--	12/31/24	Tom W.	Mohamed A.	Matt P.	Deryl H.
1.06	Omni: Vision – Integrations						> OST POS Log – Provided estimates/ timelines for Datalake. Cancel Order, Quote to Bopis & Store receipt changes are currently in the design phase. > CEC – Working on design and estimation process.	Implement	See Program total	7/26/21	--	4/30/24	Tom W.	Nikhil P.	Andy K.	Deryl H.
1.07	Omni: Vision – Identity & Authentication						VDI SSO integration bug fixes & testing in Progress with Microsoft Support Team as P1 escalation issue; Gridsure evaluation needs to be redone.	Implement	See Program total	7/12/21	--	12/2/24 12/31/24	Tom W.	Rajat S.	Andy K.	Deryl H.
1.08	Omni: Vision – Network and Infrastructure						Web Engineering – Expanded Printing POCs completed. Azure East development continuing after resolving a connection blocker. L&D – Training Environment, GK is analyzing the requirements and determining a build date.	Implement	See Program total	7/26/21	--	12/29/23	Tom W.	Michael M.	John N.	Deryl H.
1.09	Omni: Vision - Appointments - Phase 2 - LegacyPOS						Project Closed. Close date is Wednesday, June 14, 2023.	Completed	See Program total	9/1/21	10/4/22	6/14/23	Tom W.	Theresa M.	Matt P.	Deryl H.
1.10	Omni: Vision - Appointments Phase 3 - OmniPOS						Team focused on Store 1 Hypercare support and defect resolution for any issues. From APPT Build side, actions this week are: Complete Sprint 15 and advance Sprint 16. Review YE delivery plan with PMO.	Implement	See Program total	9/23/21	--	1/9/24	Tom W.	Jonathan R.	Matt P.	Deryl H.
1.11	Omni: Vision – MIM Upgrade.						Project Closed. Close date was Saturday, June 10, 2023.	Completed	See Program total	10/4/21	4/21/23	6/30/23	Tom W.	Nitin M.	Andy K.	Deryl H.
1.12	Omni: Vision - Alert Center						Several Store 0/Store 1 Exit, Performance Tickets, and Production Tickets are in progress.	Implement	See Program total	5/2/22	--	10/2/23 12/29/23	Tom W.	Kaitlyn B.	Matt P.	Deryl H.
1.13	Omni: Vision – Vouchers						CHG0044384: Voucher /GKpos customer repair and satisfaction receipt printed in GKpos is missing original invoice number Code fixed and tested and in stage to be deployed to prod this week.	Implement	See Program total	5/11/22	--	12/29/23	Tom W.	Kaitlyn B.	Andy K.	Deryl H.
1.14	Omni: Vision – SAP Inner Circle Integrations						Team is working on: Store-1 hyper care support and transitioning gradually into existing support team, work on store-1 exit user stories and deliver to QA based on agreed schedule, work on Store-1 exit defects and deliver.	Implement	See Program total	2/14/22	--	10/31/23	Tom W.	Subha B.	Andy K.	Shashi R.
1.15	Omni: Vision - Reporting						Monitoring Store 1 Activities	Implement	See Program total	3/13/22	--	8/31/24	Tom W.	Ray W.	Andy K.	Deryl H.
1.16	Omni: Vision – Security						Waiting on GK to get timeline details on pending RISK redesign the Client ID and Secrets re alignment for testing. Mobile MPOS is the focus for next several weeks.	Implement	See Program total	7/12/22	--	7/1/24	Tom W.	Rajat S.	Andy K.	Thomas G.
1.17	Omni: Vision - Operations						81 Production Incidents associated with Vision. Service Desk support available onsite Store 1 Monday, then switching to support via 'Hot Line' Tuesday onwards. Deployment of 15+ changes scheduled for release 9/30.	Implement	See Program total	7/12/22	--	1/2/24 4/30/24	Tom W.	Vic L.	Lisa L.	Deryl H.
1.18	Omni: Vision – MVI						Workstream Complete and Closed.	Completed	See Program total	8/1/22	6/4/23	8/14/23	Tom W.	Shawn B.	Adam T.	Deryl H.
1.19	Omni: Vision – Mobile POS						Mobile has turned Green based on approved plan and CR by Gary. WOM: Backend Blockers resolved shared to the QA team. S&S: UX / UI screen designs completed and tested. Other activities ongoing across teams.	Implement	See Program total	8/16/22	--	4/10/24 9/30/24	Tom W.	Larry C.	Andy K.	Deryl H.
1.20	Omni: Vision – Deployment						Hypercare support continues in a primarily remote capacity. First store metrics report was published Friday. Store 2 identification efforts are underway.	Implement	See Program total	11/15/22	--	12/31/24	Tom W.	Kristy T.	Andy K.	Mark E.

Vision Workstreams Update

Reporting Period from 9/23/23 - 10/6/23

Priority	Workstream Name	Overall	Cost	Schedule	Performance	Resources	Project Status Notes	Current Stage	Costs	Start Date	Go Live Date	Est. End Date	Project Executive	Project Manager	Business Owner	Technology Owner
1.21	Omni: Vision – Customer Engagement Center						Product Browse: Starting Build 3 of 4 today. Vision Workshop: 3 workstreams need to be aligned this week for designs, business priority and timeline: OmniPOS, SAP Outer Circle, Appts, Inner Circle / Web.	Implement	See Program total	12/1/22	--	3/29/24 3/31/24	Tom W.	Tim S.	Andy K.	Deryl H.
1.22	Omni: Vision - UAT						Store EXP Mobile: Store 0 devices updated with the latest non-vision STG firmware. Finance Validation: CD10 HF#5 Now in prod resolving all store 1 entry defects for CEJ. Focus now on T+/ Device manager update in QA.	Implement	See Program total	4/3/23	--	3/29/24	Tom W.	Kyle K.	Andy K.	Deryl H.

CXVS Projects Update

Reporting Period from 9/23/23 - 10/6/23

Priority	Project Name	Overall	Cost	Schedule	Performance	Resources	Project Status Notes	Current Stage	Costs	Start Date	Go Live Date	Est. End Date	Project Executive	Project Manager	Business Owner	Technology Owner
3.01	CXVS: Contact Center: Customer Communications - Virtual Assistant	Yellow	Yellow	Yellow	Yellow	Yellow	Project is Closed	Completed	\$2,243,751	2/15/21	5/1/22	6/30/23	Vern R.	Craig T.	Drew R.	Paul E.
3.02	CXVS: Universal List 2.0	Red	Green	Red	Red	Green	<ul style="list-style-type: none"> > Project remains in "Red" status due to Pilot Stores Experience feedback, blocker & critical defect fixes and subsequent testing cycles in PROD (3 stores) impacting continued staggered roll-out schedule. > Fixes for critical and blocker defects deployed to PROD 9/26. > In-store validating, testing failed for these fixes on 10/2 (3 stores) due to largely 2 issues: <ol style="list-style-type: none"> 1. Duplicate Issues – ETA to resolve 10/6. 2. Latency in record updates between Desktop WL and UL – ETA to resolve TBD. > Path to Green: <ul style="list-style-type: none"> >> Complete, deploy, test and validate defect fixes for all PROD defects >> U.L 2.0 Roll-Out schedule to be re-baselined once above defects are resolved and validated in-store. 	Implement	\$1,010,787	3/28/22	7/31/23	11/30/23	Steve F.	Frank K.	Mark B.	Daniel F.
3.03	CXVS: Single Check-In	Grey	Grey	Grey	Grey	Grey	Project is now Cancelled, as a result of decision from September EPSC meeting. Project will come back in the future, when it is the right time to bring it back into the portfolio when DT is comfortable with managing and supporting the functionality from a store operations perspective.	Study (Cancelled)	\$1,411,702	1/9/23	n/a	n/a	Steve F.	Frank K.	Mark B.	Daniel F.
3.04	CXVS: Theme 1 - End to End Order Tracking	Red	Yellow	Yellow	Yellow	Green	<ul style="list-style-type: none"> > Project continues to be red, due to not delivering an integrated baselined schedule for with a Go-Live date > Design documentation has been revised to incorporate changes recommended by SAP team and FSDs are approved > Received preliminary timeline input from Salesforce and ATD, and are working to finalize a deployment integrated scheduled by 10/13 > Path to Green: <ul style="list-style-type: none"> >> 3x weekly stand-ups scheduled with partners (ATD, Narvar, SFMC). >> Build activities (email notifications & Narvar - ECC integrations) started; targeting completion 10/27. >> Alignment with partner PMs delivery timelines and deliverable dependencies by 10/6. >> Resolve outstanding items to help them complete SFMC blueprint activities (Target 10/6). Get out of green date 10/13. 	Research	\$1,542,916	1/16/23	TBD	TBD	Steve F.	Rey B. Andrew J.	Jason D.	Chris C.
3.05	CXVS: Theme 1 – Sourcing Logic	Green	Green	Green	Green	Green	<ul style="list-style-type: none"> > Work continues on collaboration with the supply chain business representatives on the functional design and drafting of specifications. > Targeting 11/5 for completion of the functional specifications. 	Research	\$174,141	1/16/23	TBD	TBD	Steve F.	Rey B. Andrew J.	Jason D.	Chris C.
3.06	CXVS: Theme 1 – Product Availability	Green	Green	Green	Green	Green	<ul style="list-style-type: none"> > Post EPSC approval developing milestone in the SOW and project schedule to facilitate a Go/No-Go decision between Research and Plan. > Working with Business/Technical stakeholders and resource teams to align tasking and resource schedules for development of Business/Technical requirements. 	Study Research	--	8/9/23	TBD	TBD	Steve F.	Craig T. Andrew J.	Jason D.	Chris C.
3.07	CXVS: Single DT Website (Store & Direct to Consumer)	Green	Green	Green	Green	Green	<ul style="list-style-type: none"> > Business and technical deliverables are being reviewed by business stakeholders to determine what will be included in the Charter and as part of the project scope. > Working with the Business, Technical, and Vendor stakeholders on updating the Charter, FJW, Resource Allocation, and detailed project schedule in preparation to present in the October EPSC meeting. 	Study	\$37,173,467	8/21/23	TBD	TBD	Steve F.	Craig T.	Jason D.	Brad K.

DT-TR Projects Update

Reporting Period from 9/23/23 - 10/6/23

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5.01	DT-TR - Drop Ship	Green	Green	Green	Green	Green	> Overall Status returns GREEN with ePSC approval of budget and timeline. > Project moves to Implement. > DHL Functional Design approved. > SAP Development on target. > DHL SOW nearing completion.	Plan-Implement	\$8,298,250	8/8/22	TBD	TBD 9/30/24	Scott S.	Phillip A.	Heather D.	Kiran K.
5.02	DT-TR - New Appointments Service	Green	Green	Yellow	Green	Green	> Hybris development in progress > Continuing Phase 2 development	Implement	\$1,289,328	2/6/23	7/15/23	4/18/24 12/20/23	Christian R.	Marie S.	Chris A.	Christina S.
5.03	DT-TR - Integrated Infrastructure Network	Grey	Grey	Grey	Grey	Grey	Project is Cancelled. It will be executed as Enhancement as the network solution has reduced scope, cost, and effort to implement an integrated network.	Study (Cancelled)	--	4/6/23	n/a	n/a	Christian R.	Kris N.	John N.	Christina S.
5.04	DT-TR - Implement New SAP Org Structure	Grey	Grey	Grey	Grey	Grey	Project is Cancelled	Intake (Cancelled)	--	5/1/23	n/a	n/a	Christian R.	Mahesh B.	Andrew H.	Christina S.
5.05	DT-TR - HRIS Benefits and Payroll Cutover	Green	Green	Green	Green	Green	> 2 of 3 UKG/Workday integration files currently in development > Payroll (Phase 2) Parallel cycle 1 testing started on 10/2 > Data validation for Employee integration report to complete by 10/5	Plan	\$1,894,749	1/18/23	TBD	TBD	Christian R.	Marie S.	Lori G.	Christina S.
5.06	DT-TR - Consolidated Salesforce CRM	Blue	Blue	Blue	Blue	Blue	Project updates will begin once project officially begins and starts reporting cadence.	Intake	--	9/29/23 10/30/23	TBD	TBD	Christian R.	Sumita A., Nikola R.	Tom W.	Christina S.
5.07	DT-TR - M365 Tenant Consolidation	Green	Green	Yellow	Green	Green	> First Discovery workshop completed in preparation for second workshop on 10/5. SPS will demo solution and solicit feedback. > Discussion on networking and impact to the M365 Consolidation project initiated. DT/T network resources secured. > Target user list for cleanup shared with SPS.'s attributes and settings.	Plan	\$530,900	4/17/23	TBD	TBD	Christian R.	Mahesh B.	John N.	Christina S.
5.08	DT-TR - Tire Rack ServiceNow Implementation: Assessment	Blue	Blue	Blue	Blue	Blue	> Final activities for project start	Intake	--	9/29/23 9/25/23	TBD	TBD	Christian R.	TBD Marie S.	Justin R.	Christina S.
5.09	DT-TR - TR Private Label Credit Card (Synchrony)	Green	Green	Green	Green	Green	> IT is testing code changes which is 75% complete > IT QA Testing begins next week > Web Development/Coding has been completed	Plan-Implement	--	5/8/23	TBD	TBD 1/31/24	Christian R.	Na'Kisha S.	Jim F.	Christina S.
5.10	DT-TR - Migrate Credit Card Processing	Grey	Grey	Grey	Grey	Grey	Project is Cancelled	Intake (Cancelled)	--	7/1/23	TBD	TBD	Christian R.	TBD	Lisa S.	Jim F.
5.11	DT-TR - HRIS Recruitment Cutover	Blue	Blue	Blue	Blue	Blue	Project updates will begin once project officially begins and starts reporting cadence.	Intake		1/15/24	TBD	TBD	Christian R.	Marie S.	Lori G.	Christina S.

ITOR Projects Update

Reporting Period from 9/23/23 - 10/6/23

Priority	Project Name	Overall	Cost	Schedule	Performance	Resources	Project Status Notes	Current Stage	Costs	Start Date	Go Live Date	Est. End Date	Project Executive	Project Manager	Business Owner	Technology Owner
6.01	ITOR: TechDebt - Store Switch Upgrade & External APs	Green	Green	Green	Green	Green	Project Delivery completed on 06/01/2023 Administrative financial close in progress for invoice processing. Actual vs. Budget favorable variance for total project.	Close	\$14,172,845	11/4/21	7/20/22	9/29/23 10/9/23	Wayne H.	Shirley R.	John N.	Daniel R.
6.02	ITOR: TechDebt - 2012 Operating System Uplift (CLOSED)	Grey	Grey	Grey	Grey	Grey	Project is going through formal closure. It will be marked closed after all closure steps are complete.	Close Completed	\$2,220,201	12/1/21	9/6/22	9/15/23	Wayne H.	Dal B.	John N.	Ron A.
6.03	ITOR: TechDebt - Zero Touch Patching (CLOSED)	Grey	Grey	Grey	Grey	Grey	Project is Closed.	Completed	\$2,056,560	10/18/21	11/1/22	4/30/23	Wayne H.	Kelly R.	John N.	Jack E.
6.04	ITOR: TechDebt - Data Center Refresh - 3 Year MVP	Yellow	Green	Yellow	Yellow	Green	> Remains Yellow due to undefined 2024 Scope. Finalizing scope recommendation for review & decision by Project Executive, planned for 10/5. > Replacement of Dell switches with Arista on track to complete in October 2023. > Get to Green plan is 2024 scope definition followed by funding and change request approval as necessary by 10/13.	Implement	\$1,313,049	12/6/21	TBD	12/31/24	Wayne H.	Dal B. Christine T.	John N.	Ron A.
6.05	ITOR: TechDebt - Transition Customer System of Record	Green	Green	Green	Green	Green	> OMS defects to be remediated by 10/13/23. > MuleSoft/Hybris Web Team is on track to complete development by 10/15/23. > CCAI development work is ready to move to QA. > On Track to meet 12/15/23 Go-Live.	Implement	\$730,054	2/9/23	10/5/23	1/19/24	Brad K.	Kelly R.	Jason D.	Adam T.
6.06	ITOR: TechDebt - NextGen Network	Blue	Blue	Blue	Blue	Blue	Project updates will begin once project officially begins and starts reporting cadence.	Intake	--	10/9/23	TBD	TBD	Wayne H.	TBD	John N.	Daniel R.
6.07	ITOR: TechDebt - MuleSoft RTF	Orange	Orange	Orange	Orange	Orange	> Project ON HOLD since 4/27/23, owing to the need to review current strategy for integration APIs (MuleSoft vs Fabric) aimed at containing\reducing cost on a long-term basis. Strategic discussions occurred with leadership. > Project in the process of being cancelled and the new API Migration Project to take its Priority.	Study	--	1/1/23	TBD	TBD	Wayne H.	Shirley R. Harshad D.	Bryan S.	Bryan S.
6.08	ITOR: TechDebt - Annual Refresh, Upgrades for core services	Grey	Grey	Grey	Grey	Grey	Project Cancelled. SPSC aligned to be moved to KTLO. PMO PM not required. Core Services (AD\M365 Refresh) to be run by Daniel Heuseveldt. ~525 hours required.	Intake (Cancelled)	--	9/6/23	n/a	n/a	Wayne H.	TBD	John N.	Ron A.
6.09	ITOR: TechDebt - ServiceNow CMDB Cleanup	Green	Green	Green	Green	Green	Project is going through formal closure. It will be marked closed after all closure steps are complete.	Close	\$190,691	2/1/23	5/1/23	9/15/23 10/31/23	Wayne H.	Dal B.	John N.	Ron A.
6.10	ITOR: SvcOps - XMatters Implementation (Everbridge) - CLOSED	Grey	Grey	Grey	Grey	Grey	Project is Closed.	Completed	\$182,135	10/17/22	3/31/23	5/12/23	Lisa L.	Krystal K.	Scott B.	Kelly M.
6.11	ITOR: SvcOps - Implement HA for skybot	Green	Green	Green	Green	Green	> POC hardware setup & configuration with vendor in progress. Targeting completion of POC testing by end of October.	Study	\$759,195	5/30/23	TBD	TBD	Lisa L.	Nicholas P.	Lisa L. Ethan P.	Scott B.
6.12	ITOR: SvcOps - Implement ServiceNow HR Module – Onboarding	Green	Green	Yellow	Green	Green	> While overall project is Green, Scope is in Yellow due to a potential addition to scope that is currently under review. > Vendor is to provide estimates and we will determine if a CR is needed by 10/13/23. > Project is on track for 12/4/23 Go-Live.	Plan	\$715,192	2/3/23	TBD	TBD	Lisa L.	Kelly R.	Debi S.	Diana B.
6.13	ITOR: SvcOps - New Call Center Software - OneReach	Green	Green	Green	Green	Green	> Working on Planning Stage deliverables (FJW/Resourcing /Schedule). > Developing P2P Integration Support Schedule/Tasking > Developing Post P2P – MuleSoft Integration Support Costs & Schedule > Processing OneReach SOW & Resource on-boarding	Research	\$713,887	1/9/23	TBD	TBD	Lisa L.	Craig T.	Lisa E.	Daniel R.
6.14	ITOR: Security - Certificate Lifecycle Management	Green	Green	Green	Green	Green	> Project going thru closing steps. > Awaiting final invoices.	Close	\$926,336	12/8/21	6/23/23	9/15/23 9/29/23	John P.	Charles F.	Lisa L.	Thomas G.
6.15	ITOR: Security - API Services Security Management	Blue	Blue	Blue	Blue	Blue	Project updates will begin once project officially begins and starts reporting cadence.	Intake	--	10/2/23	TBD	TBD	John P.	TBD	John P.	Thomas G.
6.16	ITOR: ModernArch - Cloud Migration	Yellow	Green	Green	Green	Green	> Overall project remains is Yellow due to undefined Phase 3 scope (PCI, Informatica, & WebMethods). Phase 2 workstreams are on track. > Finalizing scope recommendation for review & decision by Project Executive, planned for 10/5. > File Share migrations 60% complete including those managed by others. > Get to Green plan is decision on Phase 3 scope definition, followed by funding and change request approval(s) by 10/13.	Implement	\$6,738,959	12/6/21	6/20/22	12/31/24	Wayne H.	Dal B. Christine T.	John N.	Ron A.

ITOR Projects Update

Reporting Period from 9/23/23 - 10/6/23

Priority	Project Name	Overall	Cost	Schedule	Performance	Resources	Project Status Notes	Current Stage	Costs	Start Date	Go Live Date	Est. End Date	Project Executive	Project Manager	Business Owner	Technology Owner
6.17	ITOR: ModernArch - CI/CD Pipelines						> IT Finance approved closure and Clarity updates made. > Upon completion of processing of final invoice project will be marked Closed.	Close	\$2,097,275	11/1/21	3/31/23	9/11/23 9/29/23	Wayne H.	Harshad D.	John N.	Rajesh N.
6.18	ITOR: ModernArch - Parallel Lower Environment						Project is going through formal closure.	Close	\$2,172,868	3/1/22	n/a	9/9/23 9/29/23	Wayne H.	Harshad D.	John N.	Rajesh N.
6.19	ITOR: ModernArch - Test Automation Practice						Project is Closed	Completed	\$4,891,254	10/21/21	3/31/23	6/4/23	Wayne H.	Harshad D.	Mike M.	Aditya K.
6.20	ITOR: ModernArch - Gold Test Data & Automated Data Refresh						Project is Closed.	Completed	\$316,040	11/1/21	3/31/23	6/12/23	Wayne H.	Harshad D.	Beverly W.	Mike M.
6.21	ITOR: ModernArch - Confluent Kafka Asynchronous implementation						Project updates will begin once project officially begins and starts reporting cadence.	Intake	--	10/2/23	TBD	TBD	Wayne H.	TBD	Scott R.	Bryan S.
6.22	ITOR: ModernArch – Teams VOIP	Yellow	Yellow		Green		> Yellow this week due to missed cost on FJW requiring further CFO review\approval which slows progress on SOW completion and onboarding vendor. This also puts Corporate/Regional 12/31 completion in jeopardy. > Voice VLAN set up is on track to complete by 10/13/2023. > Received Security approval for solution implementation. > Back to green plan is approval to move forward with SOW and refined implementation plan from vendor by 10/27/23.	Research Plan	\$7,100,660	3/1/23	TBD	TBD	Wayne H.	Ari D.	John N.	Daniel R.

Overall Project Status Key	
	<ul style="list-style-type: none"> > <u>No more than</u> one indicator (i.e Schedule, Cost, Scope, Resources) is Yellow. No indicators are red. > Project performing to plan. All aspects of project viability within tolerance.
	<ul style="list-style-type: none"> > <u>Two or more</u> indicators are Yellow. (OR) > A risk or issue has potential to cause an indicator to miss a target. > Action needed to resolve the issue. Risk/Issue need to be monitored.
	<ul style="list-style-type: none"> > <u>One or more</u> indicators are Red. (OR) > Project requires corrective action to complete. > Issues cannot be handled solely by the project manager or project team.
	Not Started
	Status Health is To Be Determined
	Project is On Hold
	Project is Closed
	Project is Cancelled

Project Stage Key	
New	- Project approved but not started, yet
Study	- Create project charter, Initial Business Case (BC), and Financial Justification Worksheet (FJW)
Research	- Identify solution options and finalize BC and FJW for approval
Plan	- Create project plan, finalize estimates, and budget
Implement	- Execute project plan
Close	- Conduct lessons learned and close out project financials
Completed	- Project formally closed.